Total No. of printed pages = 3

## BA 17240H2

Roll No. of candidate

2020

## M.B.A. 4<sup>th</sup> Semester End-Term Examination

## NEGOTIATION AND COUNSELLING

Full Marks – 50

Time – Two hours

The figures in the margin indicate full marks for the questions.

Answer Question No. 1 and any *three* from the rest.

- 1. Fill in the blanks (any *five*) :  $(5 \times 1 = 5)$ 
  - (a) \_\_\_\_\_ is known as the founder of the person-centered counseling.
  - (b) Negotiation process is affected by \_\_\_\_\_ constraints.
  - (c) Expression of conflict reduces \_\_\_\_\_.
  - (d) \_\_\_\_\_ records a specialized form of incidental observation.
  - (e) The control principle of behavioural counseling is \_\_\_\_\_.

[Turn over

- (f) \_\_\_\_\_\_ , \_\_\_\_\_ and \_\_\_\_\_ are the basic elements of negotiation.
- (g) Distributive negotiation is also known as \_\_\_\_\_ exchange.
- (h) The success of negotiation depends on \_\_\_\_\_\_ and \_\_\_\_\_ of the negotiation.
- (i) Behavioural counseling is based on \_\_\_\_\_\_ theory.
- (j) \_\_\_\_\_ style of negotiation is cool and dispassionate.
- 2. (a) How does integrative negotiation help in preserving relationship? How can Integrative negotiation be distinguished from distributive negotiation? (5 + 5 = 10)
  - (b) Explain the various tactics used by bargainers to improve their bargaining. (5)
- 3. (a) "Negotiation is a complex communication process having a complex structure." Elucidate the Statement. (7)
  - (b) Discuss the various qualities that are expected to be present within a good negotiator. (8)
- 4. (a) How does control of extraneous variables act as a criteria for evaluation? What kind of problems are faced by a negotiator during evaluation? (5 + 5 = 10)
  - (b) Explain the role of Creativity in negotiation. (5)

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- (a) Discuss the positive and negative impact of conflicts on an individual or in interpersonal relationships in an organisation. (7)
  - (b) How does negotrator manage to control emotions of clients at different levels during negotiation? How is a negotiating strategy developed?
    (8)
- 6. (a) Why is the Psychoanalytic theory also known as Psychodynamic theory? Discuss the technique used to understand human psychic through this approach along with its limitations. (8)
  - (b) What are the activities that are performed by a counselor? State the moral qualities expected to be possessed by a good counselor. (7)
- 7. Write short notes on (any *three*) :  $(3 \times 5 = 15)$

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- (a) Features of Collective Bargaining
- (b) Conditions for Effective Counseling
- (c) Questionnaire
- (d) Types of Interview
- (e) Characteristics of a councellor.

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